



Doncaster Joint Strategic Needs Assessment (JSNA) Planning Statement - 2021

Background

The Health and Social Care Act 2012 introduced duties and powers for the Health and Wellbeing Board (HWBB) in relation to the Joint Strategic Needs Assessment (JSNA), with the Council and its Partners having a shared responsibility in ensuring that all duties relating to the JSNA process and its identified priorities are discharged.

The JSNA provides the best evidence base for understanding the current and future health and well-being needs of the local population. It is used to inform the Health & Wellbeing Strategy, supports ongoing significant transformation programmes across health and social care, and contributes to the development and direction of services and overall strategic commissioning decisions.

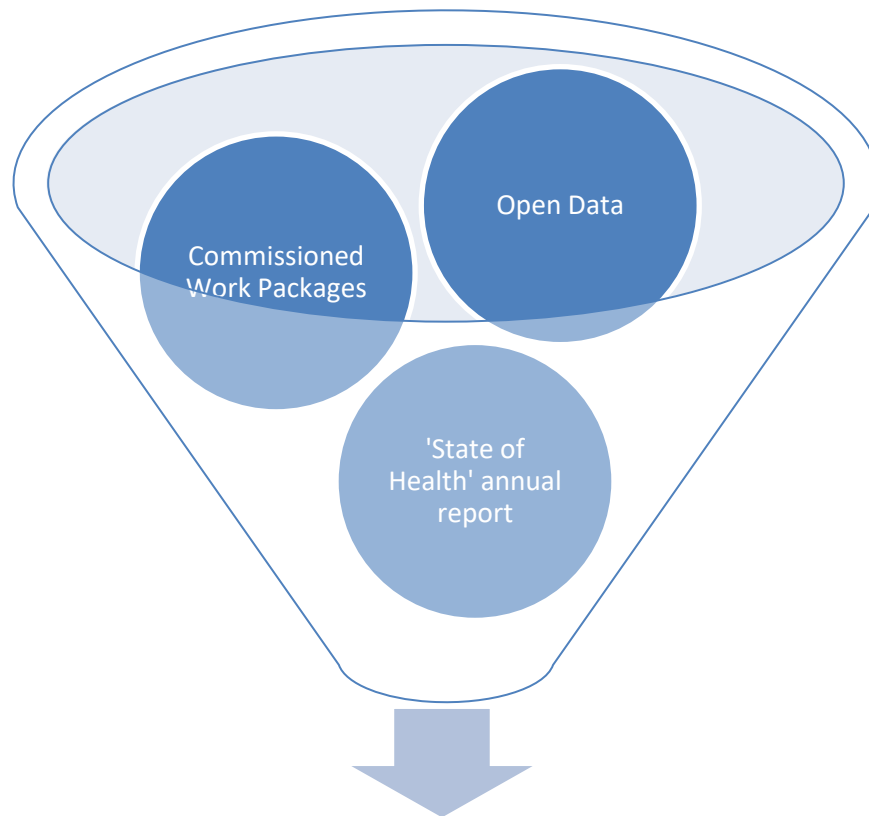
In 2018, the HWBB agreed a refreshed approach to move away from lengthy and static PDF documents to reflect the collaboration between health and care analytics teams and the growth in new Business Intelligence tools.

The approach agreed in 2018 set out these three strands:

- Open data including demographics and routine health and care statistics, which will be accessible and interactive and will be utilised to measure progress and strengthen transparency and accountability
- Commissioned work packages of investigations, deep dives and reviews which will be published and accessible.
- A “State of Health” report, which will be produced annually as an evaluation of what has been learnt from the other two strands and what questions this therefore prompts.

These strands should also seek to bring the voice of local people and Partners to give more depth and meaning to the quantitative data analysis that often is the foundation of the JSNA work. Whilst considering ‘need’ this should be balanced within the context of assets. Doncaster should utilise an “Asset” based approach for the JSNA, which provides a new way of challenging health inequalities, with a focus on place/neighbourhood and community and provides an opportunity to build upon strengths that already exist locally.

Presented in line with the national Adult Social Care Outcomes Framework (ASCOF) and Public Health Outcomes Framework (PHOF), together with the locally agreed Health and Wellbeing Outcomes Framework this JSNA will be a continuing model.



Doncaster JSNA

2021 Refresh – A Case for Change

The impact of Covid-19 on Doncaster residents and the health and care system should not of course be underestimated. It is accepted and understood internationally, nationally and locally that the pandemic has not only shone a light on the health and socio-economic inequalities that exist in society, it has exacerbated them. It is therefore more important than ever to have a collective view of the residents' health and wellbeing and the needs of the population.

The Team Doncaster partnership has worked together through the pandemic for the borough's residents and joint working between the analytic teams across health and social care is no exception. Much of the evidence base for the local response has been, and continues to be, driven by analysis undertaken by local intelligence teams working in collaboration to share and analyse data to reach joint insights.

In the context of the JSNA, Covid epidemiology and surveillance has demonstrated how patterns of disease and ill health are intrinsically linked to wider determinates of

health. Only by seeing Covid cases, clusters and outbreaks in the context of demographics, work/employment, deprivation, housing, school and family/household context are we able to understand patterns of transmission and peoples' ability to remain healthy or not. It is through these new capabilities that we should continue to try and understand our borough's wider health and wellbeing needs.

With these widening and challenging inequalities and a growing local collaborations and capabilities analytically, it is therefore pertinent to review and refresh our local JSNA and the framework that underpins it.

2021 JSNA Outline

Much of the 2018 framework still stands but needs to be seen in a different context. We therefore propose 6 strands to this work to ensure we have a refreshed 2021 JSNA that is alive to both the challenges of need and inequalities but also aware of the opportunities of local collaboration and new capabilities that continue to evolve.

1. An Analytical Framework – these six elements should make up the data 'contents' of our JSNA:
 - a. **Outcomes** - A refreshed outcomes framework to understand a series of high level population measures. These should ideally take into account population and geographical segments where possible.
 - b. **Deep dives** – investigations and an opportunity to 'take a step back' to look strategically and in depth at particular issues or themes. This can also identify and understand particular populations or segments as well as particular issues. These will be done in a pipeline approach with an agreed work plan of which topics will be looked at and in what order.
 - c. **Localities** – Increasingly we want to be looking through the lens of place to understand our health and wellbeing challenges and opportunities. By looking at places and geographies, we will also be able to understand geographical inequalities and challenges but also local community assets to build upon. Team Doncaster has committed to a localities operating model to bring together multiagency and multidisciplinary teams around challenges in places and communities.
 - d. **Operations** - Taking an inequalities lens to live and ongoing operational, planning and service management issues (e.g. waiting lists).
 - e. **Summaries and Statements** – as suggested in the 2018 policy, there may be times where it is necessary to develop an annual summary as a "state of health" report. However this may not always be needed (or needed as a bespoke or separate document) if other documents or

forums do this for Team Doncaster – e.g. the DPH annual report, State of the Borough report etc.

- f. **Publication** – One area to progress from the 2018 plan is around proactive publication and open data. There are many useful data sets and insight reports across the partnership which would be useful for partnership consumption. A Team Doncaster repository or virtual library would be a helpful tool to house these.

2. Stakeholder Engagement and Mobilisation – This work is inherently a partnership endeavour. Whilst it can technically be authored and disseminated in isolation it is clear that the HWBB should champion this as a collaboration to gain the most benefit and shared understanding. These will include, but aren't limited to:

- Doncaster Residents
- Service Providers – *DMBC, DBTH, RDASH, St Leger Homes, DCST, DCLT*
- Commissioners – *DMBC, Doncaster CCG, SYB ICS*
- Community bodies and groups – *Healthwatch, VCF Sectors*

3. Communications and Knowledge Management – from this perspective there are three strands to consider:

- Sharing the plan and the 'brand' of the JSNA and associated work (e.g. DPH annual report)
- Supporting direct engagement with communities to gather data and insights.
- Building on existing knowledge and sharing learning:
 - i. taking a Doncaster 'amnesty' for intelligence products that the partnership are not sighted on
 - ii. Proactively publishing and sharing data and insight reports

4. Roles and Responsibilities:

- **General**
 - i. Fundamentally all stakeholders, including members of public, should contribute to research and intelligence gathering in the borough.
 - ii. This could include taking part in engagement activities, contributing to the pipeline of work, feedback on products and capabilities and engaging with 'amnesties' for pre-existing data and insights.

As a multiagency and partnership endeavour, there are particular roles and responsibilities for different stakeholders. These are suggest as follows:

- **HWBB Members**
 - i. To sponsor and champion the JSNA and its findings.
 - ii. To agree the priorities and pipeline of work.
 - iii. As senior leaders, to ensure their organisation's commitment of data where required to contribute to analysis.

- **Team Doncaster Members**
 - i. wider leaders across the borough's institutions should use and understand the JSNA's findings to support their own organisation's work and strategic planning
 - ii. to contribute to the repository of their own data and insights which add depth to the JSNA's findings

- **Commissioners**
 - i. Utilise insights from the JSNA as part of the analytical steps from the strategic commissioning cycle
 - ii. Actively contribute to the development and delivery of the work plan, particularly linking work packages to contracting schedules. This will mean that so insights are available to support specific contracting arrangements.

- **Council Members**
 - i. Council Members (and other community leaders and champions) will be able to utilise the JSNA to further understand their communities within their own ward areas and across the borough.

- **Providers**
 - i. Utilise insights from the JSNA to support service delivery, particularly around equality and equity of access and quality of service
 - ii. Actively contribute to the all strands of the above analytical framework. The Operations strand in particular would be one that providers would have the most available data and knowledge on.
 - iii. Proactively contribute to a wider Team Doncaster repository.

- **Intelligence Teams and Data Analysts**
 - i. Analyse and interpret data from their own organisations and from across partnership.
 - ii. Share data and insights across the partnership

iii. Proactively contribute to publishing data, insights and reports into the open data repository.

- **Project Officers/Managers**

- i. coordinate more complex work packages,
- ii. support with Information Governance/data sharing arrangements where necessary

- **Communications and Engagement Teams**

- i. Support communications planning and dissemination of work
- ii. Support the direct engagement with residents and communities to capture and understand voice.
- iii. Support with web tools and capabilities for proactive publication of open data and insight reports

5. Pipeline.

- There are a number of priorities for the health and care system - many of these are longstanding issues and many are renewed or emerging priorities associated with Covid recovery and renewal.
- As suggested above, it is necessary to do some of the work in a staged way, with an agreed pipeline of work packages.
- The pipeline of work packages is suggested to therefore be:
 - i. Outcomes framework development
 - ii. A Team Doncaster “Amnesty” of data and insights reports for publication and dissemination
 - iii. Demographics and localities
 - iv. Work and the Economy
 - v. Covid Recovery:
 - 1. Latent demand
 - 2. Wider inequalities and impacts
 - vi. Mental Health and Wellbeing

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